```
From:
             Roger Walker [rwalker@rawalkerassociates.com]
Sent:
             11/25/2020 1:51:26 PM
             Cozad, David [Cozad.David@epa.gov]
To:
             [SPAM-Sender] Re: SPEAKER FOLLOW-UP :: Need a RESPONSE (asap):: SPEAKERS at MECC 2020 :: Health and Safety
Subject:
             Protocols for MECC 2020 - December 1-2 -- Midwest Environmental Compliance Conference (MECC 2020)
Dave:
We are going 100% zoom. More later from me and Kevin Perry.
Thanks for your support of our events and your friendship. I admire the work you do and even more how
you do it.
Roger Walker
573.415.7699
> On Nov 24, 2020, at 10:41 AM, Roger Walker <rwalker@rawalkerassociates.com> wrote:
>
 Bummer of a complication. It's rough out there.
> I have two young men in my house (my son and a friend of the family). Everyone's still good. Weird
semester at MU though.
> Thanks.
> Roger Walker
 573.415.7699
>> On Nov 24, 2020, at 10:28 AM, Cozad, David <Cozad.David@epa.gov> wrote:
>> I'm talking with Gulliford about it at noon. I'll let you know.
>>
>> I also have a complicating factor. A college kid who tested positive last Friday quarantining on our
basement
>> Sent from my iPhone
>>
>>> On Nov 24, 2020, at 10:11 AM, rwalker@rawalkerassociates.com wrote:
>>>
>>> Have a great thanksgiving.
>>>
>>> As time allows, please let me know if you can join in person on December 1st at the KC convention
center.
>>>
>>> We are limited now to no more than 20 people in a room for 600 and will have a stage set up safe
distanced with individual microphones.
>>> I understand either way but let me know. Lots of moving parts here.
>>>
>>>
>>> All the best,
>>>
>>> Roger Walker
>>> 573.415.7699
>>>
>>>
>>> ----Original Message-----
>>> From: rwalker@rawalkerassociates.com [mailto:rwalker@rawalkerassociates.com]
>>> Sent: Monday, November 23, 2020 10:16 AM
>>> To: Cozad, David (EPA)
>>> Subject: FW: SPEAKER FOLLOW-UP :: Need a RESPONSE (asap):: SPEAKERS at MECC 2020 :: Health and Safety
Protocols for MECC 2020 - December 1-2 -- Midwest Environmental Compliance Conference (MECC 2020)
>>> Importance: High
>>>
>>> Hi David:
>>> We need to know your plans for MECC. Production team needs to map this out. Lots of moving parts
now.
>>>
>>> QUESTION: Limited appearance on stage safely distanced (we will have NO audience) [OR] via zoom.
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>>>
>>>
>>> Of course we want the onsite appearance. Better look, and I feel confident we will host this safely.
Jim Gulliford and all the State Agency directors (except Leo Henning) will be in person.
>>> For the "Election Results Panel" on Day One at 8 a.m.: Everyone will be in person. Have not heard
from you.
>>>
>>>
>>> Let me know. There is a risk but I know it's less than going to the grocery store but more than
chilling at your computer (unless you are at coffee shop).
>>>
>>> All the best,
>>>
>>> Roger Walker
>>> 573.415.7699
>>>
>>>
>>> ************
>>>
>>> Awesome! THANK YOU!
>>>
>>> I have heard back from enough of you to let you know that MECC will definitely be a live, IN-PERSON
event on-site at the KC Convention Center (but with NO live audience).
>>>
>>> CHANGES:
>>> 1. We will NO LONGER have a live audience. SPEAKERS ONLY.
       This will be a stage production and we will ZOOM additional speakers as necessary.
>>> 2.
       We have done this before at REGFORM events (our production crew is top notch).
>>> 4. We will take all the precautions that we can (including 5-7 minute breaks between sessions to
allow safe entry and egress from the stage).
>>> 5. We ask that speakers NOT stay around. It will be a production center at the point and not an
event.
>>>
>>> ** If you have NOT responded to me I hope you will join us in person!! We still need to know for our
planning purposes.
>>>
>>> Thanks again. It will be valuable, interesting, and maybe even fun.
                                                                         I never expected to know
anything about broadcast production prior to COVID so I guess I can add this to my resume....
>>>
>>> All the best,
>>>
>>> Roger Walker
>>> Planning Chair MECC
>>> Executive Director, REGFORM
>>> 573.415.7699
>>>
>>>
>>>
>>> From: rwalker@rawalkerassociates.com [mailto:rwalker@rawalkerassociates.com]
>>> Sent: Thursday, November 19, 2020 10:37 AM
>>> To: 'rwalker@rawalkerassociates.com'
>>> Subject: Need a RESPONSE (asap):: SPEAKERS at MECC 2020 :: Health and Safety Protocols for MECC 2020
- December 1-2 -- Midwest Environmental Compliance Conference (MECC 2020)
>>> Importance: High
>>>
>>> SPEAKERS at MECC 2020 (sending only to those who had initially indicated In-Person presence):
>>>
>>> URGENT!
>>>
>>> We have made it a priority to create a safe place to broadcast a live event to a largely virtual
audience.
>>>
>>> I know that speaking at MECC creates some risk -- but I also know it's far less of a risk than the
risk of going to a grocery store or other things we all do.
>>> Obviously our goal was to create the feel of a real event which you simply cannot get from a ZOOM or
similar format. It is hard to mix a zoom with live on stage. Not impossible but hard.
>>> QUESTION: Are you still able to attend IN-PERSON to speak at the MECC event from the convention
facility (given the safeguards we have put in place (see below)??
>>>
>>> _____ yes
>>> __
        _ no
>>>
>>> If we eliminated the small Live Audience, would this make a difference to you? (we have 55 In-Person
-- speakers make up one-half of this number)
```

```
>>> ___
      __ yes
>>>
      ___ no
>>>
>>>
   This is a threshold question. The answer to this question determines whether or not we have to do an
all ZOOM event (still managed professionally by our production team)
>>> We need to know ASAP. We cannot make a change at the last minute easily!
>>>
>>> All the best. Thanks for all you do.
>>>
>>> Roger Walker
>>> Planning Chair
>>> MECC
>>> 573.415.7699
>>>
>>>
>>> From: rwalker@rawalkerassociates.com [mailto:rwalker@rawalkerassociates.com]
   Sent: Monday, November 16, 2020 2:14 PM
>>> To: 'rwalker@rawalkerassociates.com'
>>> Subject: SPEAKERS at MECC 2020 :: Health and Safety Protocols for MECC 2020 - December 1-2 -- Midwest
Environmental Compliance Conference (MECC 2020)
>>> Importance: High
>>>
>>> Good afternoon SPEAKERS!
>>> We have submitted a Meeting Safety Plan to the K.C. Convention Center that is in compliance with the
new City of Kansas City Corona virus Order. Here is the link to the Order:
https://gcc01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.kcmo.gov%2Fcity-
hall%2Fdepartments%2Fhealth%2Fcoronavirus-covid-19-kcmo-information-and-
response%2Freopen&data=04%7C01%7CCozad.David%40epa.gov%7Ca823ccc98f1a42f0f03008d8914936d8%7C88b378b36
7484867acf976aacbeca6a7%7C0%7C0%7C637419090941458047%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoi
V2luMzIiLCJBTiI6Ik1hawwiLCJXVCI6Mn0%3D%7C1000&sdata=wgdAIBq9MGY%2FdnTnXtJiYfgZaPPsDDbnlEcsS5fDdgc%3D&
amp;reserved=0 <a href="https://gcc01.safelinks.protection.outlook.com/?url=https%3A%2F%2Fwww.kcmo.gov%2Fcity-
hall%2Fdepartments%2Fhealth%2Fcoronavirus-covid-19-kcmo-information-and-
response%2Freopen&data=04%7C01%7CCozad.David%40epa.gov%7Ca823ccc98f1a42f0f03008d8914936d8%7C88b378b36
7484867acf976aacbeca6a7%7C0%7C0%7C637419090941468003%7CUnknown%7CTWFpbGZsb3d8eyJWIjoiMC4wLjAwMDAiLCJQIjoi
V2luMzIiLCJBTiI6Ik1hawwiLCJXVCI6Mn0%3D%7C1000&sdata=zYY0mqtItIuCVp6%2BULIBwUXOU1058IXnvdh2EDq0NmA%3D&
amp; reserved=0>
>>>
>>> Please bear with us. This can be done safely and professionally.
>>>
>>> It is our goal to host a professionally produced event that has the appearance of a live event -- but
importantly is as safe as we can make it and complies with all of the city safety protocols. We've taken
this approach with two REGFORM events and they both went according to plan.
>>>
>>> Included in our Plan:
>>> 1. We will have no more than 50 people in a room designed for over 500. Speakers will make up most
of this number
       We will have an extra large stage and no more than five on stage (with the chairs safely spaced)
3. We will require attendees to maintain a six feet distance and wear a mask at all times.
       We will have 20 feet of space between attendees and the stage.
>>> 5.
        SPEAKERS have a green room and a separate path to the stage that will be managed full-time.
>>> 6.
        SPEAKERS can leave as soon as you speak.
       We will take five (5) minutes in between sessions to allow slow and safe egress from the stage.
>>> 7.
>>> 8.
         Individual microphones are cleaned in between sessions
>>> 9.
         No breakout sessions (except for the state agency breakouts which are pre-recorded)
>>> 10.
        No Reception
>>>
>>> Let me know if you have any questions.
>>>
>>> Roger Walker
>>> MECC Chair
>>> Executive Director, REGFORM
>>> 573.415.7699
>>>
```